

AGILE BUSINESS ANALYST FOUNDATION + PRACTITIONER - APMG INTERNATIONAL, UK

"Master Agile Business Analysis Skills for Effective Project Delivery"

Schedule

Date	Venue	Fees (Online)
06 - 10 Dec 2026	Online	USD 1,500 per delegate

► **Available delivery methods:** Face-to-Face & Online Training

Introduction

Agile business analysis has become essential in today's fast-paced project environments, where flexibility, collaboration, and value delivery are critical. This 5-day online training equips participants with the knowledge and skills to effectively perform as Agile Business Analysts, combining foundational principles with practical practitioner techniques aligned with APMG International standards. Through interactive workshops, case studies, and real-world exercises, participants will learn how to elicit requirements, prioritize user stories, and collaborate with stakeholders to ensure project success. The course emphasizes practical application of Agile methods to maximize value delivery and improve business outcomes.

Objectives

By the end of this course, participants will be able to:

- Understand the Agile mindset and principles in business analysis.
- Perform requirement elicitation, analysis, and documentation in Agile projects.
- Prioritize and manage user stories and product backlogs effectively.
- Collaborate with stakeholders, product owners, and development teams.
- Apply techniques for solution evaluation and continuous improvement.

Why Attend

- Gain practical skills for Agile business analysis aligned with APMG standards.
- Learn techniques for stakeholder collaboration and requirement management.
- Enhance project delivery efficiency and value creation.
- Develop competence in both foundation and practitioner levels.
- Network with professionals and share best practices in Agile projects.

Target Audience

This program is designed for:

- Business analysts and aspiring Agile practitioners
- Project managers and product owners
- Agile team members and Scrum Masters
- Process improvement and change management professionals
- Professionals involved in Agile project delivery and stakeholder collaboration

Individual Benefits

Key competencies that will be developed include:

- Understanding Agile principles, frameworks, and business analysis techniques
- Skills in requirement elicitation, prioritization, and documentation
- Ability to manage product backlogs and user stories effectively
- Enhanced stakeholder collaboration and communication skills
- Competence in applying Agile business analysis practices to real projects

Organizational Benefits

Upon completing the training course, participants will demonstrate:

- Improved Agile project delivery and stakeholder engagement
- Increased alignment of project outcomes with business objectives
- Enhanced collaboration across teams and departments
- Reduced project risks and improved efficiency in requirement management
- Strengthened organizational capability in Agile business analysis

Instructional Methodology

The course follows a blended learning approach combining theory with practice:

- Strategy Briefings – Overview of Agile principles, frameworks, and business analysis practices
- Case Studies – Real-world examples of Agile business analysis success
- Workshops – Hands-on exercises in requirement elicitation, backlog management, and stakeholder engagement
- Peer Exchange – Group discussions on Agile challenges and lessons learned
- Tools – Templates for user stories, product backlogs, and requirement documentation

MAWA EVENTS

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Course Outline

Detailed 5-Day Course Outline

Training Hours: 7:30 AM – 3:30 PM Daily Format: 3–4 Learning Modules | Coffee breaks: 09:30 & 11:15 | Lunch Buffet: 01:00 – 02:00

Day 1: Introduction to Agile and Business Analysis

Module 1: Agile Principles and Mindset (07:30 – 09:30)

- Agile manifesto and principles
- Agile frameworks overview (Scrum, Kanban, SAFe)
- Role of the Agile business analyst

Module 2: Requirement Elicitation Basics (09:45 – 11:15)

- Techniques for stakeholder engagement
- Elicitation of functional and non-functional requirements

Module 3: User Story and Backlog Management (11:30 – 01:00)

- Writing effective user stories
- Prioritization techniques and backlog refinement

Module 4: Workshop – Stakeholder Engagement (02:00 – 03:30)

- Interactive exercises in elicitation and requirement documentation

Day 2: Advanced Requirement Analysis

Module 1: Requirement Modeling Techniques (07:30 – 09:30)

- Process models, workflow diagrams, and use cases
- Analysis and validation techniques

Module 2: Agile Planning and Estimation (09:45 – 11:15)

- Story points, estimation techniques, and release planning
- Managing scope and change in Agile projects

Module 3: Stakeholder Collaboration (11:30 – 01:00)

- Techniques for effective communication and collaboration
- Conflict resolution and negotiation

Module 4: Workshop – Backlog Prioritization (02:00 – 03:30)

- Hands-on exercises in story mapping and backlog grooming

Day 3: Solution Evaluation and Continuous Improvement

Module 1: Assessing Solution Options (07:30 – 09:30)

- Evaluating alternative solutions
- Trade-off analysis and decision-making

Module 2: Metrics and KPIs (09:45 – 11:15)

- Measuring business value and performance
- Monitoring and reporting

Module 3: Agile Governance (11:30 – 01:00)

- Ensuring compliance and alignment with business goals
- Continuous improvement in Agile practices

Module 4: Workshop – Solution Evaluation (02:00 – 03:30)

- Practical exercises evaluating solutions and performance metrics

Day 4: Practitioner Skills Development

Module 1: Advanced Story Techniques (07:30 – 09:30)

- Complex user stories, acceptance criteria, and test scenarios

Module 2: Risk and Dependency Management (09:45 – 11:15)

- Identifying and managing project risks
- Handling dependencies in Agile projects

Module 3: Agile Tools and Practices (11:30 – 01:00)

- Digital tools for backlog management and collaboration
- Reporting and visualization techniques

Module 4: Workshop – Practitioner Scenarios (02:00 – 03:30)

- Hands-on exercises simulating real project challenges

Day 5: Certification Preparation and Practical Application

Module 1: Review and Exam Preparation (07:30 – 09:30)

- Key topics and practice exercises
- Tips for passing APMG Foundation and Practitioner assessments

Module 2: Case Studies and Group Exercises (09:45 – 11:15)

- Applying learned concepts to real-world project scenarios

Module 3: Q&A and Knowledge Consolidation (11:30 – 01:00)

- Addressing participant queries
- Reinforcing key learning points

Module 4: Final Workshop and Feedback (02:00 – 03:30)

- Practical exercises in stakeholder collaboration and requirement management
- Course wrap-up and action planning

Certification

Participants will receive a Certificate of Completion in Agile Business Analyst Foundation + Practitioner (APMG International, UK), validating their expertise in Agile business analysis principles, techniques, and practitioner-level skills for effective project delivery.

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