

## RISK APPETITE, STRATEGY & PERFORMANCE

*"Aligning Risk Tolerance with Strategic Goals for Sustainable Growth"*

### Schedule

Venue (InHouse)	Fees
At Your Organization Premises	Ask For The Quotation

► **Available delivery methods:** In-House Training

### Introduction

This 5-day executive course focuses on bridging the gap between risk appetite and corporate strategy. Participants will learn how to define, implement, and monitor risk appetite frameworks that align with organizational objectives and drive sustainable performance. The course offers a strategic view of risk-taking in decision-making, governance, and enterprise performance metrics.

By connecting risk appetite to capital allocation, key risk indicators (KRIs), and business planning cycles, this training equips leaders with the skills to embed risk-aware thinking into the corporate culture and drive resilience and innovation.

### Objectives

By the end of the course, participants will be able to:

- Define and articulate an effective risk appetite statement
- Align risk appetite with organizational strategy and planning
- Translate risk appetite into risk limits, tolerances, and KRIs
- Integrate risk appetite into performance and accountability frameworks
- Evaluate risk-adjusted returns and strategic decision-making outcomes

## Why Attend

- Bridge the gap between enterprise risk management and strategic planning
- Gain tools for setting risk tolerance thresholds across business units
- Strengthen decision-making based on risk-return tradeoffs
- Ensure board and executive alignment on risk culture and priorities
- Build resilience into strategic planning, budgeting, and forecasting

## Target Audience

- Chief Risk Officers and Risk Managers
- Strategy Directors and Business Planners
- Board Members and Executive Leaders
- Compliance Officers and Audit Heads
- Investment Managers and Portfolio Leaders

## Individual Benefits

- Stronger decision-making aligned with personal and organizational risk preferences
- Greater clarity in linking performance to risk tolerance
- Practical frameworks for cascading risk appetite into operations
- Recognition as a risk-informed strategic leader

## Organizational Benefits

- Clear alignment between corporate strategy and acceptable risk levels
- Improved risk governance and accountability
- Better allocation of capital and resources
- Stronger internal controls and early warning mechanisms

## Instructional Methodology

- Case study reviews of risk appetite frameworks from leading institutions
- Strategy simulations and business model workshops
- Interactive discussions on KRIs, limits, and performance impacts
- Group exercises: building and communicating a risk appetite statement
- Hands-on use of strategy maps and risk dashboards

## Course Outline

DETAILED 5-DAY COURSE OUTLINE (Customizable) Training Hours: 07:30 AM – 03:30 PM Daily Format: 3–4 Modules | Coffee breaks: 09:30 & 11:15 | Lunch Buffet: 01:00 – 02:00

### Day 1: Introduction to Risk Appetite & Strategy

- Module 1 (07:30 – 09:30): Risk Appetite vs. Risk Tolerance – Definitions and Roles
- Module 2 (09:45 – 11:15): Strategic Planning and Risk Alignment
- Module 3 (11:30 – 01:00): Risk Culture and Governance Integration

### Day 2: Building the Risk Appetite Framework

- Module 4 (07:30 – 09:30): Drafting Risk Appetite Statements
- Module 5 (09:45 – 11:15): Cascading Limits and Business Unit Integration
- Module 6 (11:30 – 01:00): Regulatory Expectations and Board Oversight

### Day 3: Measurement, Monitoring & KRIs

- Module 7 (07:30 – 09:30): Key Risk Indicators (KRIs) & Early Warning Signals
- Module 8 (09:45 – 11:15): Performance Metrics and Risk-Adjusted Returns
- Module 9 (11:30 – 01:00): Embedding Appetite in Capital Planning

### Day 4: Case Studies & Strategy Simulation

- Module 10 (07:30 – 09:30): Risk Appetite Failures and Lessons Learned
- Module 11 (09:45 – 11:15): Scenario Planning and Strategy Stress-Testing
- Module 12 (11:30 – 01:00): Group Simulation: Aligning Risk Appetite with Strategic Goals

### Day 5: Implementation, Review & Continuous Improvement

- Module 13 (07:30 – 09:30): Audit, Review, and Appetite Breach Management
- Module 14 (09:45 – 11:15): Integrating Risk Appetite into Annual Planning Cycles
- Module 15 (11:30 – 01:00): Final Action Plan: Institutionalizing Risk Appetite Frameworks

## Certification

Participants will receive a Certificate of Completion in Risk Appetite, Strategy & Performance, validating their ability to align risk-taking with strategic performance frameworks.

## Why Choose MAWA Events

- **Global Expertise:** More than 17 years of experience in professional training and consulting.
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### In-House / Customized Training

Interested in running this course for your team?

Please contact us:

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