

## FINANCE, RISK MANAGEMENT AND CORPORATE GOVERNANCE

*"Integrating Financial Strategy, Risk Control, and Governance for Sustainable Success"*

### Schedule

Date	Venue	Fees (Face-to-Face)
07 - 11 Dec 2026	Dubai, UAE	USD 3495 per delegate

► **Available delivery methods:** Face-to-Face & Online Training

### Introduction

In today's increasingly complex and regulated business environment, strong financial management, sound risk practices, and robust corporate governance are essential pillars for organizational resilience and growth. These three disciplines—when effectively integrated—empower companies to make better strategic decisions, safeguard stakeholder interests, and maintain long-term value. This intensive 5-day training program equips professionals with a comprehensive understanding of how financial strategies, enterprise risk management (ERM), and governance structures intersect. Participants will gain practical insights into evaluating financial performance, managing risk proactively, and enhancing board-level accountability.

### Objectives

By the end of this course, participants will be able to:

- Interpret financial statements and assess organizational performance
- Apply enterprise risk management frameworks to mitigate uncertainty
- Evaluate governance structures and board responsibilities
- Align risk appetite and financial strategy with organizational objectives
- Strengthen internal controls, compliance, and ethical oversight

## Why Attend

- To understand how finance, risk, and governance integrate for strategic decision-making
- To strengthen enterprise-wide risk mitigation and oversight mechanisms
- To enhance transparency, accountability, and financial stewardship
- To meet regulatory expectations and improve stakeholder confidence
- To prepare for leadership roles involving financial and governance responsibilities

## Target Audience

This program is designed for:

- Board members, CFOs, and senior executives
- Risk, compliance, and internal audit professionals
- Corporate secretaries and governance officers
- Strategy and planning managers
- Financial analysts, controllers, and department heads

## Individual Benefits

Key competencies that will be developed include:

- Financial analysis and performance management
- Enterprise risk identification, evaluation, and response
- Governance best practices and regulatory compliance
- Ethical decision-making and internal control design
- Strategic alignment of finance and risk with corporate goals

## Organizational Benefits

Upon completing the training course, participants will demonstrate:

- Improved financial decision-making aligned with risk appetite
- Stronger compliance culture and reduced exposure to governance failures
- Enhanced board and executive accountability
- Streamlined internal audit and control functions
- Resilient strategic planning and value preservation

## Instructional Methodology

The course follows a blended learning approach combining theory with practice:

- Strategy Briefings - Integrated modules on financial strategy, risk management, and governance frameworks
- Case Studies - Corporate failures and success stories illustrating finance-risk-governance links
- Workshops - Hands-on financial analysis, risk mapping, and governance structure design
- Peer Exchange - Dialogue on board practices, ERM implementation, and financial oversight challenges
- Tools - Financial ratio calculators, risk registers, compliance checklists, and governance scorecards

## MAWA EVENTS

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## Course Outline

### Detailed 5-Day Course Outline

**Training Hours:** 7:30 AM – 3:30 PM **Daily Format:** 3–4 Learning Modules | Coffee breaks: 09:30 & 11:15 | Lunch Buffet: 01:00 – 02:00

#### Day 1: Financial Strategy and Statement Analysis

- Module 1: Understanding Financial Statements (07:30 – 09:30) • Income statement, balance sheet, and cash flow analysis • Identifying red flags and trends in financial reports
- Module 2: Financial Ratios and Performance Indicators (09:45 – 11:15) • Liquidity, profitability, solvency, and efficiency ratios • Benchmarking and peer comparisons
- Module 3: Workshop – Financial Health Check (11:30 – 01:00) • Hands-on evaluation of a company's financial performance
- Module 4: Capital Structure and Funding Decisions (02:00 – 03:30) • Debt vs. equity financing • Cost of capital and leverage implications

#### Day 2: Enterprise Risk Management (ERM) Frameworks

- Module 5: Introduction to Risk Management (07:30 – 09:30) • Types of risks: financial, operational, strategic, reputational • The risk management cycle
- Module 6: ERM Frameworks and ISO 31000 (09:45 – 11:15) • Risk identification, assessment, mitigation, and monitoring • Building a risk-aware culture
- Module 7: Workshop – Creating a Risk Register (11:30 – 01:00) • Group exercise using real-world risk scenarios
- Module 8: Risk Appetite and Strategic Planning (02:00 – 03:30) • Aligning risk tolerance with organizational goals • Scenario planning and risk-adjusted decision making

#### Day 3: Internal Controls, Compliance, and Ethics

- Module 9: Designing Effective Internal Controls (07:30 – 09:30) • COSO framework and control activities • Fraud prevention and detection mechanisms
- Module 10: Legal and Regulatory Compliance (09:45 – 11:15) • Corporate policies, procedures, and reporting requirements • Key compliance risks and global standards
- Module 11: Workshop – Internal Control Assessment (11:30 – 01:00) • Evaluating a case organization's control environment
- Module 12: Business Ethics and Accountability (02:00 – 03:30) • Ethical decision-making models • Whistleblower policies and organizational culture

#### Day 4: Corporate Governance Structures and Oversight

- Module 13: Principles of Corporate Governance (07:30 – 09:30) • OECD and IFC governance standards • Shareholder rights and board responsibilities
- Module 14: Board Composition and Effectiveness (09:45 – 11:15) • Director roles, independence, and competencies • Board committees: audit, risk, remuneration
- Module 15: Workshop – Designing a Governance Model (11:30 – 01:00) • Drafting a governance framework for a sample organization
- Module 16: Governance Failures and Lessons Learned (02:00 – 03:30) • Case reviews: Enron, Wirecard, Theranos

#### Day 5: Integration and Strategic Alignment

- Module 17: Linking Finance, Risk, and Governance (07:30 – 09:30) • Unified frameworks and oversight integration • Role of CFOs, CROs, and Boards in alignment
- Module 18: Performance, Sustainability, and ESG Oversight (09:45 – 11:15) • Sustainability reporting and non-financial disclosures • ESG risk management
- Module 19: Final Simulation – Integrated Board Review (11:30 – 01:00) • Presenting a mock board report integrating finance, risk, and governance
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Module 20: Wrap-Up and Certification (02:00 – 03:30) • Self-assessment, group reflection, and closing remarks

### Certification

Participants will receive a Certificate of Completion in Finance, Risk Management and Corporate Governance, validating their comprehensive capabilities in strategic finance, integrated risk practices, and corporate oversight.

### Why Choose MAWA Events

- **Global Expertise:** More than 17 years of experience in professional training and consulting.
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