

BEYOND REPORTING: ACHIEVING IMPROVED PERFORMANCE THROUGH ENTERPRISE RISK MANAGEMENT

"Integrating Risk Thinking into Strategy, Decision-Making, and Organizational Success"

Schedule

Date	Venue	Fees (Face-to-Face)
08 - 10 Sep 2026	Manama, Bahrain	USD 2495 per delegate

► **Available delivery methods:** Face-to-Face & Online Training

Introduction

Enterprise Risk Management (ERM) has evolved from a compliance and reporting function to a dynamic tool for enhancing decision-making, business resilience, and organizational performance. Leading organizations embed ERM into strategy, operations, and culture to anticipate threats, seize opportunities, and create value.

This 3-day course equips professionals with the skills to move beyond traditional risk reporting and develop a risk-informed organization. Participants will learn how to link risk insights to performance, use ERM to drive strategic decisions, and cultivate a proactive risk culture across departments.

Objectives

By the end of this course, participants will be able to:

- Understand the principles and components of integrated ERM frameworks (COSO, ISO 31000)
- Align risk management with performance objectives and decision-making
- Use risk appetite, heat maps, and risk indicators to inform action
- Facilitate risk-based thinking in planning, budgeting, and project execution
- Strengthen governance, accountability, and value delivery through ERM

Why Attend

- Learn how to embed ERM into the daily rhythm of the organization
- Transform risk data into strategic intelligence and actionable plans
- Shift from reactive compliance to proactive performance-based risk management
- Gain practical tools to integrate risk with planning and KPIs
- Benchmark against global ERM best practices and case studies

Target Audience

This program is designed for:

- Risk managers and compliance officers
- Strategy and performance management professionals
- Internal auditors and governance leaders
- Project and business continuity managers
- Senior managers responsible for planning and execution

Individual Benefits

Key competencies that will be developed include:

- Enterprise risk analysis and communication skills
- Ability to use ERM as a business performance enabler
- Facilitation of cross-functional risk workshops
- Enhanced reporting through practical risk dashboards
- Proficiency in linking risk, objectives, and KPIs

Organizational Benefits

Upon completing the training course, participants will demonstrate:

- Improved decision-making based on real-time risk insights
- More aligned planning and resource allocation through risk-adjusted strategies
- Greater agility in identifying, evaluating, and responding to risk events
- Reduced operational surprises and enhanced performance predictability
- A stronger risk-aware culture and accountability across business units

Instructional Methodology

The course follows a blended learning approach combining theory with practice:

- **Strategy Briefings** - Overview of ERM models and integration strategies
- **Case Studies** - Global examples of high-impact ERM practices
- **Workshops** - Interactive sessions on building risk profiles and aligning with KPIs
- **Peer Exchange** - Discussion forums for cross-industry challenges and insights
- **Tools** - ERM templates, risk appetite frameworks, and performance dashboards

MAWA EVENTS

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Course Outline

DETAILED 3-DAY COURSE OUTLINE

Training Hours: 7:30 AM - 3:30 PM

Daily Format: 3 Learning Modules | Coffee Breaks: 09:30 & 11:15 | Lunch Buffet: 01:00 - 02:00

Day 1: Establishing Risk-Performance Linkages

Module 1: ERM Principles and Frameworks (07:30 - 09:30)

- ERM evolution: from control to performance
- Overview of COSO ERM and ISO 31000 standards
- Maturity models and implementation strategies

Module 2: Risk Appetite and Risk Culture (09:45 - 11:15)

- Defining risk appetite and tolerance
- Embedding risk thinking into decision-making
- Cultivating risk-aware behaviors and mindsets

Module 3: Aligning Risk and Objectives (11:30 - 01:00)

- Integrating ERM with strategic planning
- Risk-adjusted performance targets
- Tools for risk-opportunity analysis

Workshop: Organizational Risk Mapping (02:00 - 03:30)

- Mapping strategic risks to objectives
- Identifying top-down vs. bottom-up risks

Day 2: Tools, Dashboards, and Integration Techniques

Module 1: Risk Identification and Assessment Techniques (07:30 - 09:30)

- Scenario analysis, bowtie diagrams, and risk registers
- Using risk heat maps effectively
- Risk impact/probability matrix

Module 2: Risk Indicators and Performance Metrics (09:45 - 11:15)

- Leading and lagging indicators
- Linking risk metrics with KPIs and KRIs
- Designing a performance-risk dashboard

Module 3: Linking ERM to Business Planning (11:30 - 01:00)

- Integrating risk into budgets and forecasts
- Supporting investment and project decisions
- Risk-adjusted resource allocation

Workshop: Designing a Risk Dashboard (02:00 - 03:30)

- Building and interpreting sample reports
- Visualizing risk-performance relationships

Day 3: Driving ERM into Organizational Practice

Module 1: ERM Governance and Ownership (07:30 - 09:30)

- Roles of the board, management, and risk committees
- Integrating ERM with internal audit and compliance
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Accountability and reporting structures

Module 2: Communication and Reporting (09:45 - 11:15)

- Simplifying risk communication
- Effective presentation of ERM insights to leadership
- Designing high-impact risk reports

Module 3: ERM for Resilience and Growth (11:30 - 01:00)

- Using ERM for change management and innovation
- Linking ERM to ESG, sustainability, and digital risks
- Embedding continuous improvement in ERM systems

Final Workshop - ERM Action Planning (02:00 - 03:30)

- Developing a roadmap for integrating ERM into your organization
- Group feedback, lessons learned, and commitment

Certification

Participants will receive a **Certificate of Completion in Enterprise Risk Management for Performance Improvement** validating their ability to use ERM as a tool for strategic alignment, decision support, and value creation.

Why Choose MAWA Events

- **Global Expertise:** More than 17 years of experience in professional training and consulting.
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- **Practical Insights:** Learn to turn theory into actionable strategies for real-world business impact.
- **Client-Focused Solutions:** Customized programs designed to achieve your organisation’s unique goals.

In-House / Customized Training

Interested in running this course for your team?

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