

ENTERPRISE RISK MANAGEMENT 1

“Building Resilient Organizations Through Proactive Risk Governance”

Schedule

| Date | Venue | Fees (Face-to-Face) |
|------------------|-------------|-----------------------|
| 11 - 13 Feb 2026 | Dubai, UAE | USD 2495 per delegate |
| 03 - 05 Mar 2026 | Doha, Qatar | USD 2495 per delegate |
| 19 - 21 May 2026 | Doha, Qatar | USD 2495 per delegate |

Introduction

In today’s complex and fast-changing environment, organizations must go beyond silo-based risk management to adopt a comprehensive and strategic approach. Enterprise Risk Management (ERM) offers a framework that aligns risk with strategic objectives, improves decision-making, and enhances organizational resilience.

This intensive three-day course provides a practical, structured approach to building and embedding an ERM framework aligned with ISO 31000 and COSO ERM standards. Participants will learn how to assess risks holistically, prioritize based on business impact, and integrate risk management into day-to-day operations and long-term planning.

Objectives

By the end of this course, participants will be able to:

- Understand the core principles and components of Enterprise Risk Management
- Develop and implement a risk management framework aligned with ISO 31000/COSO ERM
- Identify, assess, and prioritize strategic and operational risks
- Design effective risk mitigation and monitoring strategies
- Align risk appetite and tolerance with decision-making and performance

Why Attend

- Build a proactive risk culture across the enterprise
- Learn to apply ERM frameworks to real organizational challenges
- Improve board and executive-level risk reporting and communication
- Increase operational resilience and regulatory readiness
- Equip your organization to anticipate, manage, and recover from uncertainty

Target Audience

This program is designed for:

- Risk managers, compliance officers, and internal auditors
- Strategy and corporate governance professionals
- Financial controllers and operational risk teams
- Department heads and business unit leaders
- Anyone involved in designing or implementing risk management systems

Individual Benefits

Key competencies that will be developed include:

- Enterprise risk assessment and mapping
- Strategic alignment of risk with business goals
- Scenario analysis and control effectiveness evaluation
- Risk appetite setting and communication
- Risk reporting and assurance to stakeholders

Organizational Benefits

Upon completing the training course, participants will demonstrate:

- Enhanced enterprise-wide visibility and risk ownership
- Stronger integration of risk into performance and planning processes
- Improved risk response and mitigation strategies
- More robust internal controls and audit readiness
- A structured and sustainable ERM governance model

Instructional Methodology

The course follows a blended learning approach combining theory with practice:

- **Strategy Briefings** - Detailed coverage of ISO 31000 and COSO ERM frameworks
- **Case Studies** - Risk governance failures and successful ERM applications
- **Workshops** - Risk assessment, register building, heat map development, and KRIs
- **Peer Exchange** - Sharing risk experiences across industries and functions
- **Tools** - Templates for risk registers, appetite statements, and control evaluation

MAWA EVENTS

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Course Outline

Detailed 3-Day Course Outline

Training Hours: 07:30 AM – 3:30 PM

Daily Format: 3–4 Learning Modules | Coffee breaks: 09:30 & 11:15 | Lunch Buffet: 01:00 – 02:00

Day 1: ERM Concepts and Frameworks

Module 1: Introduction to Enterprise Risk Management (07:30 – 09:30)

- Defining ERM and comparing with traditional risk management
- ISO 31000 and COSO ERM 2017: principles and structure
- Risk management governance and accountability

Module 2: Building an ERM Framework (09:45 – 11:15)

- ERM components: context, assessment, response, monitoring
- Roles and responsibilities at board and management levels
- Designing an ERM policy and integration strategy

Module 3: Risk Identification and Categorization (11:30 – 01:00)

- Strategic, operational, financial, compliance, and reputational risks
- Top-down and bottom-up risk identification methods
- Using RBS and risk libraries

Module 4: Workshop – Developing a Risk Register (02:00 – 03:30)

- Group exercise building a departmental or organizational risk register
- Peer review and facilitator feedback

Day 2: Risk Assessment, Appetite, and Response Planning

Module 1: Qualitative and Quantitative Risk Assessment (07:30 – 09:30)

- Probability, impact, and velocity
- Scoring risks and developing heat maps
- Scenario analysis and Monte Carlo basics

Module 2: Defining Risk Appetite and Tolerance (09:45 – 11:15)

- Risk appetite frameworks and measurement
- Communicating limits to stakeholders
- Aligning risk with strategic goals

Module 3: Risk Treatment and Control Design (11:30 – 01:00)

- Designing and selecting mitigation strategies
- Control effectiveness and gap analysis
- Developing action plans and mitigation tracking

Module 4: Workshop – Control Assessment (02:00 – 03:30)

- Group work evaluating existing controls
- Identifying improvements and residual risks

Day 3: Risk Monitoring, Reporting, and Culture

Module 1: Risk Monitoring and Key Risk Indicators (07:30 – 09:30)

- Tracking risk exposure over time
- KRIs vs KPIs: designing effective indicators
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Dashboards and ERM systems

Module 2: Risk Reporting to Stakeholders (09:45 - 11:15)

- Structuring board and executive risk reports
- Visualizing risk through heat maps and trend charts
- Reporting compliance and audit findings

Module 3: Embedding Risk Culture Across the Enterprise (11:30 - 01:00)

- Leadership and behavior in risk governance
- Incentives, training, and awareness programs
- Assessing and measuring risk culture maturity

Module 4: Final Integration Workshop (02:00 - 03:30)

- Designing a roadmap for ERM implementation
- Team presentations of ERM action plans
- Course review and certificate distribution

Certification

Participants will receive a **Certificate of Completion in Enterprise Risk Management**, validating their ability to develop, implement, and continuously improve an ERM framework that supports strategic decision-making, operational resilience, and regulatory compliance.

Why Choose MAWA Events

- **Global Expertise:** More than 17 years of experience in professional training and consulting.
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Interested in running this course for your team?
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