

TREASURY & RISK MANAGEMENT

“Strengthen Financial Stability and Strategic Risk Control through Integrated Treasury Practices”

Schedule

Date	Venue	Fees (Face-to-Face / Online)
09 – 13 Feb 2026	Dubai, UAE	USD 3495 per delegate
01 – 05 Mar 2026	Online	USD 1500 per delegate
05 – 09 Apr 2026	Doha, Qatar	USD 3495 per delegate

► **Available delivery methods:** Face-to-Face & Online Training

Introduction

Treasury management today goes beyond cash flow and liquidity oversight—it plays a critical role in managing financial risks, supporting investment decisions, and ensuring overall financial resilience. As markets evolve and regulatory scrutiny intensifies, professionals must stay ahead of complex financial instruments, market volatility, and integrated risk exposures.

This 5-day course equips treasury, finance, and risk professionals with the tools to manage liquidity, optimize funding strategies, mitigate interest rate and currency risk, and align treasury operations with enterprise risk frameworks. With hands-on workshops and real-world scenarios, this program builds practical capabilities in both strategic and operational treasury management.

Objectives

By the end of this course, participants will be able to:

- Understand the structure and function of a modern treasury department
- Manage liquidity, working capital, and short-term funding instruments
- Identify and mitigate market, credit, and operational risks in treasury
- Analyze the impact of interest rate, FX, and commodity volatility
- Align treasury strategy with enterprise-wide risk management (ERM)
- Implement treasury controls, reporting, and compliance practices

Why Attend

- Gain critical insight into managing treasury operations in volatile markets
- Learn best practices in liquidity, hedging, and financial risk modeling
- Improve treasury policy design, compliance, and internal controls
- Understand how to build a resilient treasury function within ERM frameworks
- Benchmark your practices against leading institutions

Target Audience

This program is designed for:

- Treasury managers and analysts
- Finance and accounting professionals
- Risk officers, auditors, and compliance managers
- Corporate finance and investment professionals
- Bankers and asset-liability management (ALM) teams

Individual Benefits

Key competencies that will be developed include:

- Cash flow forecasting and liquidity modeling
- Treasury policy formulation and risk limit setting
- Use of derivatives and hedging strategies
- FX exposure management and market risk reporting
- Regulatory and compliance awareness (e.g., IFRS, Basel, SOX)

Organizational Benefits

Upon completing the training course, participants will demonstrate:

- Improved cash, liquidity, and capital management practices
- Enhanced protection against market volatility and financial shocks
- Stronger internal controls and policy governance in treasury
- Better coordination between treasury, risk, and finance functions
- Increased resilience and decision-making transparency

Instructional Methodology

This course uses a practical, finance-focused methodology:

- Briefings - Treasury strategy, instruments, and risk frameworks
- Case Studies - Treasury failures and turnaround stories
- Workshops - Hedging models, liquidity plans, and treasury policy writing
- Peer Exchange - Shared practices across sectors and regions
- Tools - Cash forecasting models, VaR templates, compliance checklists

Course Outline

Training Hours: 7:30 AM - 3:30 PM Daily Format: 3-4 Learning Modules | Coffee breaks: 09:30 & 11:15 | Lunch Buffet: 01:00 - 02:00

Day 1: Treasury Fundamentals & Frameworks

- Module 1: Treasury Functions and Organization (07:30 - 09:30) • Core responsibilities: liquidity, risk, investment, and banking • Treasury centralization and structure options
- Module 2: Cash Flow Forecasting and Liquidity Planning (09:45 - 11:15) • Cash visibility, pooling, and forecasting techniques
- Module 3: Treasury KPIs and Performance Monitoring (11:30 - 01:00) • Metrics for liquidity, funding cost, and risk exposure
- Module 4: Workshop - Cash Flow Forecasting Simulation (02:00 - 03:30) • Teams prepare forecasts for a sample business unit

Day 2: Financial Markets and Risk Exposures

- Module 1: Overview of Financial Instruments (07:30 - 09:30) • Money markets, FX, fixed income, and derivatives
- Module 2: FX and Interest Rate Risk Management (09:45 - 11:15) • Exposure identification and hedging strategies
- Module 3: Commodity and Counterparty Risks (11:30 - 01:00) • Hedging tools and counterparty risk limits
- Module 4: Workshop - Hedging Strategy Design (02:00 - 03:30) • Participants build a hedge plan for an FX or interest rate risk

Day 3: Treasury Risk and Governance

- Module 1: Enterprise Risk Integration in Treasury (07:30 - 09:30) • Linking treasury risk to ERM and risk appetite statements
- Module 2: Treasury Policy and Internal Controls (09:45 - 11:15) • Delegation of authority, risk limits, and policy components
- Module 3: Treasury Audit and Regulatory Requirements (11:30 - 01:00) • Basel III/IV, IFRS, SOX, and regional standards
- Module 4: Workshop - Treasury Risk Policy Review (02:00 - 03:30) • Teams evaluate and improve sample policy documentation

Day 4: Technology, Reporting & Bank Relations

- Module 1: Treasury Systems and Digital Tools (07:30 - 09:30) • TMS platforms, integration with ERP, APIs, and dashboards
- Module 2: Bank Relationship and Cash Management (09:45 - 11:15) • Banking services, fees, ratings, and counterparty evaluation
- Module 3: Treasury Reporting & Stress Testing (11:30 - 01:00) • Reporting formats, scenario planning, and stress tests
- Module 4: Workshop - Bank Relationship Strategy (02:00 - 03:30) • Participants analyze and optimize a bank portfolio

Day 5: Strategy, Ethics & Final Integration

- Module 1: Strategic Treasury Leadership (07:30 - 09:30) • Treasury's role in M&A, working capital, and investment decisions
- Module 2: Ethics, Fraud, and Operational Risk (09:45 - 11:15) • Fraud prevention, whistleblowing, and treasury ethics policies
- Module 3: Final Case Study - Treasury Transformation (11:30 - 01:00) • Review of a corporate treasury evolution journey
- Module 4: Final Presentations & Wrap-Up (02:00 - 03:30) • Teams present their integrated treasury improvement plans

Certification

Participants will receive a Certificate of Completion in Treasury & Risk Management, confirming their ability to manage treasury operations, mitigate financial risk, and align treasury strategy with business goals.

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